



October 7, 2011

To: Columbia Association Board of Directors
Advisory Committee Chairpersons
Village Board Chairs
Village Managers
Members of the Press
CA Management

From: Michael Cornell, Board Chair

The Columbia Association Board of Directors Meeting will be held on Thursday, October 13, 2011 at 7:30 p.m. at the Columbia Association Building, 10221 Wincopin Circle, Columbia, MD 21044.

AGENDA

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| 1. Call to Order | 1 min. |
| 2. Board Monitoring Form Reminder – To Be Completed Electronically | 2 min. |
| 3. Announcement of Closed/Special Meetings Held/To Be Held | 1 min. |
| 4. Approval of Agenda | 1 min. |
| 5. Approval of Minutes None | |
| 6. Resident Speakout | TBD |
| 7. Chairman's Remarks | 3 min. |
| 8. Recommendations for Board Action | 20 min. |
| (a) Consent Agenda – None | |
| (b) Other Recommendations for Action | |
| 1. Approval of Vision Statement for Symphony Woods Park (Carried over from September 22, 2011) | 20 min. |
| 9. Committee Agendas | |
| (a) Planning and Strategy Committee | 120 min. |
| 1. Budget Direction Worksession | |
| (a) Budget Direction Worksession on Board and Staff Major Capital Projects and New Initiatives, and Village Association and Advisory Committee Requests | |
| (b) Committee Tracking Form | 2 min. |
| 3. Chair's Report | |
| (b) Strategic Implementation Committee | 5 min. |
| 1. Chair's Report | |
| (c) External Relations Committee | 15 min. |
| 1. Waiver – Alcohol for Key Strategic Stakeholders Dinner | 10 min. |
| 2. Chair's Report | 5 min. |
| (d) Board Operations Committee | 5 min. |
| 1. Chair's Report | |
| 10. Non-Strategic Issues for Board Consideration | 2 min. |
| 11. Tracking Forms | 5 min. |
| (a) Tracking Form for Board Requests | |

- (b) Tracking Form for Resident Requests
12. Talking Points 2 min.
 13. Adjournment – No Later than 11:00 p.m. (Expected Ending Time: Approximately 9:45 p.m.)

Next Board Meeting: Thursday, October 27, 2011

ARRANGEMENTS FOR AN INTERPRETER FOR THE HEARING IMPAIRED CAN BE MADE BY CALLING 410-715-3111 OR TDD 410-715-3129 TWO DAYS IN ADVANCE OF THE MEETING.